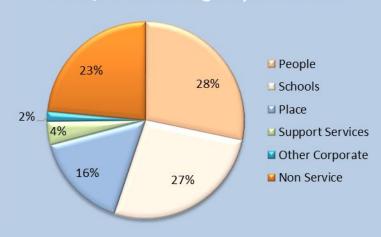
# Newport City Council – 2019/20 Revenue Budget

| Funding is spent on the following services:         | 2019/20<br>Gross<br>£m | 2019/20<br>Net<br>£m | % of Total<br>Gross<br>Budget |
|---|------------------------|----------------------|-------------------------------|
| People  | 233.8                  | 181.7                | 55.2%                         |
| Children & Young People Services                    | 27.9                   | 24.5                 | 6.6%                          |
| Adult & Community Services                          | 72.4                   | 46.4                 | 17.1%                         |
| Education   | 19.6                   | 14.2                 | 4.6%                          |
| Schools   | 113.9                  | 96.5                 | 26.9%                         |
| Place   | 67.0                   | 33.7                 | 15.8%                         |
| Regeneration, Investment & Housing                  | 30.3                   | 10.0                 | 7.1%                          |
| City Services                                       | 36.7                   | 23.7                 | 8.7%                          |
| Corporate Services                                  | 23.3                   | 18.6                 | 5.5%                          |
| Support Services                                    | 16.3                   | 13.6                 | 3.9%                          |
| Directorate   | 0.5                    | 0.5                  | 0.1%                          |
| Finance   | 4.0                    | 3.3                  | 1.0%                          |
| People & Business Change                            | 9.4                    | 7.6                  | 2.2%                          |
| Legal Support                                       | 2.4                    | 2.2                  | 0.6%                          |
| Other Corporate                                     | 6.9                    | 5.1                  | 1.6%                          |
| Law & Regulation (services available to the public) | 5.2                    | 3.4                  | 1.2%                          |
| Democratic Services                                 | 1.7                    | 1.7                  | 0.4%                          |
| Non Service   | 99.9                   | 46.5                 | 23.6%                         |
| Total   | 423.9                  | 280.6                | 100.0%                        |
| Funded by:  |                        |                      |                               |
| Welsh Government (RSG)                              | 214.3                  | 214.3                | 50.6%                         |
| Council Tax   | 66.3                   | 66.3                 | 15.6%                         |
| Fees & Charges                                      | 29.5                   | -                    | 7.0%                          |
| Specific Grants                                     | 113.8                  | -                    | 26.8%                         |
| Total Funding                                       | 423.9                  | 280.6                | 100.0%                        |

#### 2019/20 Gross Budget by Directorate

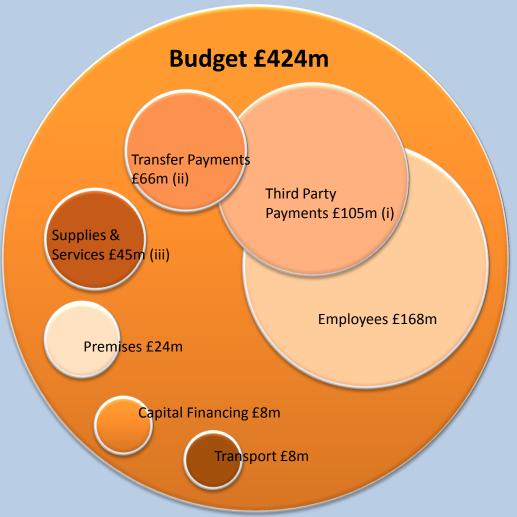


| Net budget by Corporate theme | 2019/20<br>Gross<br>£m | 2019/20<br>Net<br>£m |
|-------------------------------|------------------------|----------------------|
| Aspirational People           | 137.1                  | 110.5                |
| Modernised Council            | 28.5                   | 24.9                 |
| Resilient Communities         | 121.4                  | 77.7                 |
| Thriving City                 | 36.5                   | 20.5                 |
| Total Budget by Board         | 323.5                  | 233.6                |
| Non Service                   | 99.9                   | 46.5                 |
| Directorate                   | 0.5                    | 0.5                  |
| Total Council Budget          | 423.9                  | 280.6                |

76% of the Council's net budget is funded by Welsh Government

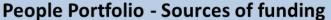
# Newport City Council – 2019/20 Gross Revenue Budget

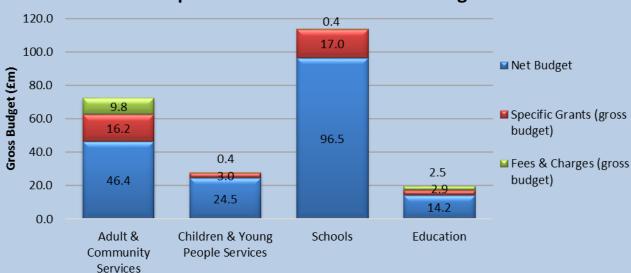
**Gross budget £424m** - How will this be spent:



- (i) Third party payments payments to third party providers of Local Authority Services, e.g. Newport Live leisure trust, out of county residential placements, Gwent coroner, South Wales Fire Authority, joint music service;
- (ii) Transfer payments Housing benefit rents, Council tax rebates
- (iii) Supplies & Services direct costs to the authority for its own supplies and services, e.g. services provided by social care

# PEOPLE DIRECTORATE – 2019/20 Budget





#### 2019/20 Savings to be delivered

| MTFP Savings to be delivered     | 2019/20 |
|----------------------------------|---------|
|                                  | £m      |
| Adult & Community Services       | 0.8     |
| Children & Young People services | 0.8     |
| Schools *                        | -       |
| Education                        | 0.4     |
| Total                            | 2.0     |

<sup>\*</sup> Inherent need for schools to make savings in 2019/20 in order to manage within allocated budget.

#### 2019/20 Capital Budget

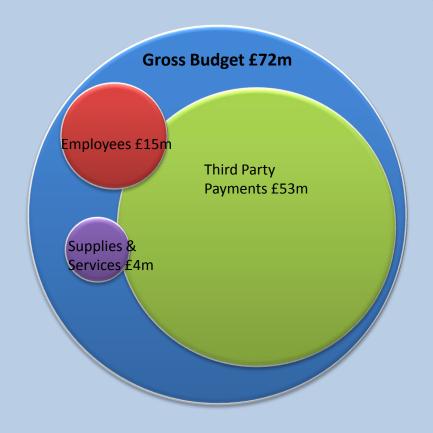
| Capital Budget (as per Feb Council) | 2019/20 |
|-------------------------------------|---------|
|                                     | £m      |
| Adult & Community Services          | 0.2     |
| Children & Young People services    | 0.9     |
| Schools                             | 17.7    |
| Education                           | -       |
| Total                               | 18.8    |

# PEOPLE DIRECTORATE – 2019/20 Budget

#### **Adult & Community Services**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 14.6    |
| Premises                              | 0.2     |
| Transport                             | 0.3     |
| Supplies & Services                   | 4.3     |
| Third Party Payments                  | 53.0    |
| Gross Budget                          | 72.4    |
| Income                                |         |
| Fees & Charges                        | -9.8    |
| Grants                                | -16.2   |
| Net Budget                            | 46.4    |

| FTEs by Service                     | 2019/20 |
|-------------------------------------|---------|
| Care and Support Provision          | 213.1   |
| CRT Frailty                         | 42.6    |
| First Contact Prevention            | 31.2    |
| Home First                          | 5.0     |
| Integrated Mental Health            | 9.2     |
| Integrated Occupational Therapy     | 9.4     |
| Managed Care                        | 30.4    |
| Service Development & Commissioning | 58.0    |
| Total FTE                           | 398.9   |



## PEOPLE DIRECTORATE

# 2019/20 Budgets by Activity Code and Theme Adult & Community Services

|                           |  |                       | Gross      | Net        |
|---------------------------|--|-----------------------|------------|------------|
|                           | Activity Code                                    | Them e                | Budget     | Budget     |
| Adult Safeguarding        | SOC18 Adult Safeguarding                         | Resilient Communities | 474,065    | 474,065    |
| Care + Support            | SOC1 Home Care & Extra Care                      | Resilient Communities | 1,697,123  | 1,697,123  |
|                           | SOC14 Service Development & Commissioning        | Resilient Communities | 921,639    | 0          |
|                           | SOC2 Older People Homes                          | Resilient Communities | 3,657,706  | 2,717,701  |
|                           | SOC3 Supportive Living                           | Resilient Communities | 684,478    | 623,656    |
|                           | SOC4 Day Opportunities                           | Resilient Communities | 1,348,492  | 1,276,221  |
| First Contact             | SOC10.3 Community Care Non Residential Packages  | Resilient Communities | 334,826    | 334,826    |
|                           | SOC14 Service Development & Commissioning        | Resilient Communities | 26,481     | 26,481     |
|                           | SOC15 Supporting People                          | Resilient Communities | 6,557,411  | 190,155    |
|                           | SOC17 Telecare Service                           | Resilient Communities | 81,971     | 81,971     |
|                           | SOC5 First Contact                               | Resilient Communities | 524,854    | 476,432    |
|                           | SOC6 Substance Misuse Fund                       | Resilient Communities | 6,565,519  | 0          |
| Frailty                   | SOC12 Frailty Service                            | Resilient Communities | 3,860,774  | 1,991,774  |
| Integrated OT             | SOC7 Integrated Occupational Therapy             | Resilient Communities | 645,042    | 645,042    |
| Managed Care              | SOC10.1 Community Care Residential Packages      | Resilient Communities | 20,146,901 | 20,146,901 |
|                           | SOC10.2 Community Care Supported Living Packages | Resilient Communities | 7,409,003  | 7,409,003  |
|                           | SOC10.3 Community Care Non Residential Packages  | Resilient Communities | 10,878,651 | 10,878,651 |
|                           | SOC10.4 Community Care Packages Income           | Resilient Communities | -125,723   | -8,805,755 |
|                           | SOC11 Community Care Packages-Mental Health      | Resilient Communities | 0          | 0          |
|                           | SOC4 Day Opportunities                           | Resilient Communities | 9,046      | 9,046      |
|                           | SOC8 Centrica Lodge                              | Resilient Communities | 257,012    | 227,012    |
|                           | SOC9 Community Care Teams                        | Resilient Communities | 2,127,396  | 2,127,396  |
| Mental Health             | SOC11 Community Care Packages-Mental Health      | Resilient Communities | 2,051,819  | 1,784,492  |
| Other Adult Services      | SOC13 Service Management                         | Resilient Communities | 556,603    | 423,603    |
| Service Dev+Commissioning | SOC14 Service Development & Commissioning        | Resilient Communities | 835,042    | 810,831    |
|                           | SOC16 Service Contracts & Support                | Resilient Communities | 870,217    | 870,217    |
| Grand Total               |  |                       | 72,396,348 | 46,416,844 |

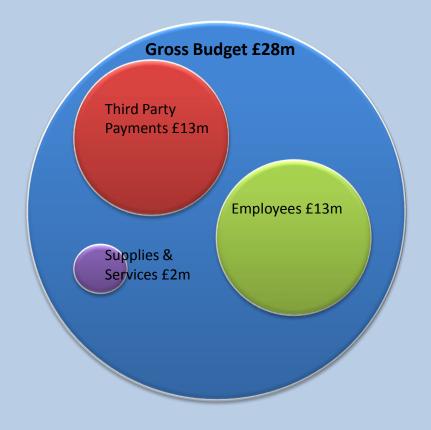
# PEOPLE DIRECTORATE – 2019/20 Budget

#### **Children & Young People Services**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 12.8    |
| Premises                              | 0.1     |
| Transport                             | 0.2     |
| Supplies & Services                   | 1.8     |
| Third Party Payments                  | 13.0    |
| Gross Budget                          | 27.9    |
| Income                                |         |
| Fees & Charges *                      | -0.4    |
| Grants                                | -3.0    |
| Net Budget                            | 24.5    |

<sup>\*</sup> Partner contributions from external bodies

| FTEs by Service                    | 2019/20 |
|------------------------------------|---------|
| Children's Teams                   | 42.7    |
| Integrated Family Support Services | 69.0    |
| Operations                         | 53.1    |
| Resources                          | 104.7   |
| Safeguarding                       | 23.5    |
| Total FTE                          | 293.0   |



## PEOPLE DIRECTORATE

# 2019/20 Budgets by Activity Code and Theme Children & Young People Services

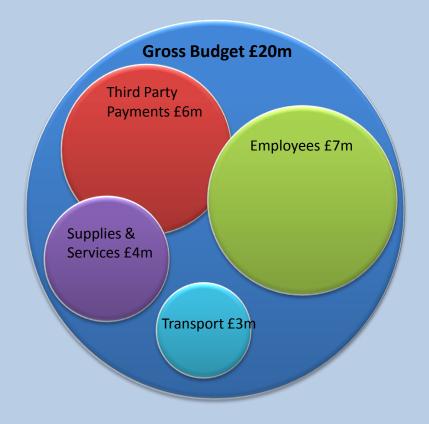
|                          |  |                       | Gross      | Net        |
|--------------------------|--|-----------------------|------------|------------|
|                          | Activity Code                              | Theme                 | Budget     | Budget     |
| Children                 | SOC19 Pathway Team                         | Resilient Communities | 1,737,656  | 1,692,586  |
|                          | SOC20 Leaving Care                         | Resilient Communities | 736,154    | 672,254    |
|                          | SOC21 Homeless 16+                         | Resilient Communities | 25,991     | 25,991     |
|                          | SOC22 Looked After Children Family Contact | Resilient Communities | 98,184     | 98,184     |
|                          | SOC23 Regional Child Safeguarding          | Resilient Communities | 185,483    | 143,405    |
|                          | SOC24 Service Management                   | Resilient Communities | 516,412    | 516,412    |
|                          | SOC28 Child Protection                     | Resilient Communities | 504,860    | 504,860    |
| IFSS                     | SOC26 Family Support Services              | Resilient Communities | 2,244,270  | 1,549,359  |
| Operations               | SOC27 Adoption Services                    | Resilient Communities | 740,171    | 740,171    |
|                          | SOC28 Child Protection                     | Resilient Communities | 2,849,697  | 2,849,697  |
|                          | SOC31 External Residential Placements      | Resilient Communities | 82,569     | 0          |
| Resources                | SOC20 Leaving Care                         | Resilient Communities | 22,740     | 22,740     |
|                          | SOC28 Child Protection                     | Resilient Communities | 1,132,375  | 1,047,375  |
|                          | SOC30 Childrens Homes                      | Resilient Communities | 2,302,256  | 2,302,256  |
|                          | SOC31 External Residential Placements      | Resilient Communities | 4,695,144  | 3,258,144  |
|                          | SOC32 External Fostering Placements        | Resilient Communities | 1,934,840  | 1,934,840  |
|                          | SOC33 In-House Fostering                   | Resilient Communities | 4,263,937  | 4,241,214  |
|                          | SOC34 Kinship Payments                     | Resilient Communities | 986,721    | 986,721    |
|                          | SOC35 Education Support                    | Resilient Communities | 120,590    | 120,590    |
|                          | SOC36 Direct Payments                      | Resilient Communities | 164,375    | 164,375    |
|                          | SOC37 Community Equipment                  | Resilient Communities | 29,576     | 29,576     |
|                          | SOC38 Adoption Allowances                  | Resilient Communities | 306,537    | 306,537    |
| Safeguarding             | SOC39 Child Safeguarding                   | Resilient Communities | 1,115,442  | 605,883    |
| Youth Offending Services | SOC40 Youth Offending Service              | Resilient Communities | 1,119,598  | 709,726    |
| Grand Total              |  |                       | 27,915,578 | 24,522,896 |

# PEOPLE DIRECTORATE – 2019/20 Budget

#### **Education**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 7.3     |
| Premises                              | 0.4     |
| Transport                             | 2.3     |
| Supplies & Services                   | 3.7     |
| Third Party Payments                  | 5.9     |
| Gross Budget                          | 19.6    |
| Income                                |         |
| Fees & Charges                        | -2.5    |
| Grants                                | -2.9    |
| Net Budget                            | 14.2    |

| FTEs by Service         | 2019/20 |
|-------------------------|---------|
| Engagement and Learning | 73.5    |
| Inclusion               | 37.0    |
| Resources and Planning  | 15.7    |
| Total FTE               | 126.2   |



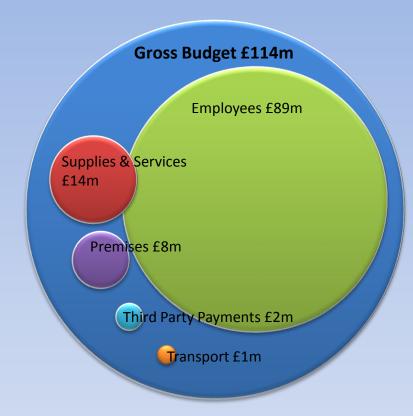
# PEOPLE DIRECTORATE – 2019/20 Budget

#### **Schools**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 88.5    |
| Premises                              | 8.3     |
| Transport                             | 0.6     |
| Supplies & Services                   | 14.2    |
| Third Party Payments                  | 2.3     |
| Gross Budget                          | 113.9   |
| Income                                |         |
| Fees & Charges                        | -0.4    |
| Grants                                | -17.0   |
| Net Budget                            | 96.5    |

| Net Budget Analysis by Objective Heading | 2019/20 |
|--|---------|
|  | £m      |
| Nursery                                  | 0.4     |
| Primary                                  | 50.5    |
| Secondary                                | 40.7    |
| Special                                  | 4.9     |
| Net Budget                               | 96.5    |

 $<sup>^{*}</sup>$  Indicative Individual School Budgets (ISB) and FTEs as at March 2019



| FTEs by Service | 2019/20 |
|-----------------|---------|
| Nursery         | 12.8    |
| Primary         | 1,339.7 |
| Secondary       | 948.2   |
| Special         | 121.0   |
| Total FTE       | 2,421.7 |

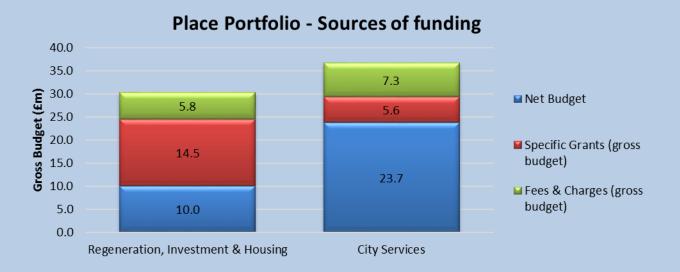
### PEOPLE DIRECTORATE

# 2019/20 Budgets by Activity Code and Theme Education (Inc Schools)

|                         |   |                       | Gross      | Net        |
|-------------------------|---|-----------------------|------------|------------|
|                         | Activity Code   | Theme                 | Budget     | Budget     |
| Chief Education Officer | EDU9 Inclusion Management Account                           | Aspirational People   | 63,359     | 9,659      |
| Education               | EDU1 Schools  | Aspirational People   | 405,093    | 124,407    |
|                         | EDU10 Education Welfare Service                             | Aspirational People   | 416,666    | 326,696    |
|                         | EDU11 Bridge Achievement Centre                             | Aspirational People   | 1,258,413  | 1,258,413  |
|                         | EDU12 EIG (Education Improvement Grant)                     | Aspirational People   | 470,675    | 470,675    |
|                         | EDU13 GEMS (Gwent Education Minority-ethnic Service)        | Aspirational People   | 1,594,944  | -14,463    |
|                         | EDU14 Breakfast Clubs                                       | Aspirational People   | 678,861    | 433,255    |
|                         | EDU15 School Meals Repairs & Maintenance                    | Aspirational People   | 584,481    | 584,481    |
|                         | EDU17 Service Management                                    | Aspirational People   | -15,521    | -452,561   |
|                         | EDU18 Service Development & Business                        | Aspirational People   | 222,089    | 113,868    |
|                         | EDU19 School Admissions & Appeals                           | Aspirational People   | 253,846    | 253,846    |
|                         | EDU2 School Based Counsel                                   | Aspirational People   | 206,000    | 206,000    |
|                         | EDU20 21CS (21st Century Schools) Programme                 | Aspirational People   | 150,743    | 150,743    |
|                         | EDU21 Early Years   | Aspirational People   | 1,200,900  | 1,067,988  |
|                         | EDU22 Redundancy & Pension                                  | Aspirational People   | 1,018,207  | 1,018,207  |
|                         | EDU23 Joint Services  | Aspirational People   | 3,388,285  | 1,227,664  |
|                         | EDU24 Transport   | Aspirational People   | 1,509,586  | 1,509,586  |
|                         | EDU4 Psychology Services                                    | Aspirational People   | 326,665    | 326,665    |
|                         | EDU5 SEN (Special Education Needs) Team                     | Aspirational People   | 304,115    | 304,115    |
|                         | EDU6 SEN (Special Education Needs) Recoupment Out of County | Aspirational People   | 4,603,779  | 4,355,636  |
|                         | EDU7 SEN (Special Education Needs) Equipment & Resource     | Aspirational People   | 29,132     | 29,132     |
|                         | EDU8 SEN (Special Education Needs) Local Provision          | Aspirational People   | 496,510    | 496,510    |
|                         | EDU9 Inclusion Management Account                           | Aspirational People   | 20,906     | 20,906     |
|                         | EDU9 Inclusion Management Account                           | Aspirational People   | 190,598    | 190,598    |
|                         | STR28 Home to School Transport                              | Resilient Communities | 232,001    | 232,001    |
| Grand Total             |   |                       | 19,610,333 | 14,244,027 |

|             |               |                     | Gross       | Net        |
|-------------|---------------|---------------------|-------------|------------|
|             | Activity Code | Theme               | Budget      | Budget     |
| Schools     | EDU1 Schools  | Aspirational People | 113,894,322 | 96,545,000 |
| Grand Total |               |                     | 113,894,322 | 96,545,000 |

# PLACE DIRECTORATE – 2019/20 Budget



#### 2019/20 Savings to be delivered

| MTFP Savings to be delivered       | 2019/20 |
|------------------------------------|---------|
|                                    | £m      |
| Regeneration, Investment & Housing | 0.4     |
| City Services                      | 0.7     |
| Total                              | 1.1     |

#### 2019/20 Capital Budget

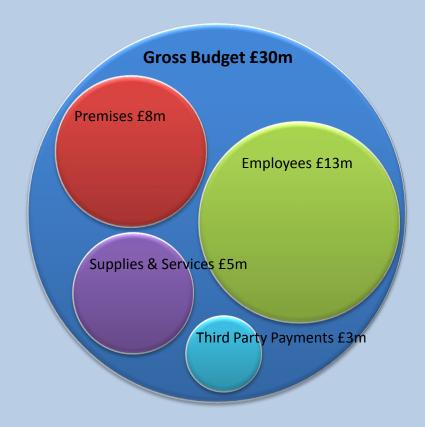
| Capital Budget (as per Feb Council) | 2019/20 |
|-------------------------------------|---------|
|                                     | £m      |
| Regeneration, Investment & Housing  | 14.2    |
| City Services                       | 13.1    |
| Total                               | 27.3    |

# PLACE DIRECTORATE – 2019/20 Budget

#### **Regeneration, Investment & Housing**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 13.4    |
| Premises                              | 8.4     |
| Transport                             | 0.1     |
| Supplies & Services                   | 5.0     |
| Third Party Payments                  | 3.1     |
| Capital Financing                     | 0.3     |
| Gross Budget                          | 30.3    |
| Income                                |         |
| Fees & Charges                        | -5.8    |
| Grants                                | -14.4   |
| Net Budget                            | 10.0    |

| FTEs by Service        | 2019/20 |
|------------------------|---------|
| Community Regeneration | 272.4   |
| Development Services   | 38.5    |
| Museums and Heritage   | 41.9    |
| Strategic Housing      | 43.4    |
| Total FTE              | 396.2   |



### PLACE DIRECTORATE

# 2019/20 Budgets by Activity Code and Theme Regeneration, Investment and Housing

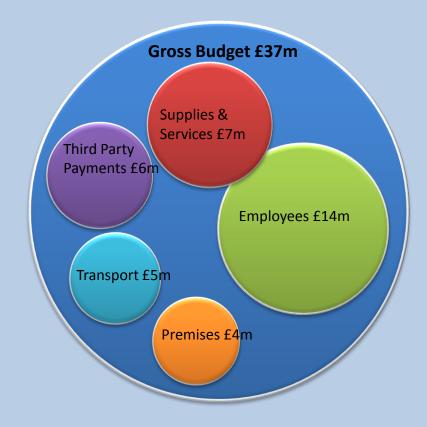
|                          |   |                       | Gross      | Net        |
|--------------------------|---|-----------------------|------------|------------|
|                          | Activity Code                                   | Theme                 | Budget     | Budget     |
| Community Development    | RIH31 Community Development - Communities First | Resilient Communities | 856,754    | 0          |
| Community Regeneration   | RIH19 Community Centres                         | Resilient Communities | 233,179    | 123,331    |
|                          | RIH20 Community Development                     | Resilient Communities | 194,666    | 111,931    |
|                          | RIH21 Youth Service                             | Resilient Communities | 200,186    | 194,274    |
|                          | RIH22 City Playschemes                          | Resilient Communities | 97,255     | 97,255     |
|                          | RIH23 Adult Education                           | Aspirational People   | 481,472    | -93,793    |
|                          | RIH31 Community Development - Communities First | Resilient Communities | 458,492    | 0          |
|                          | RIH32 Work & Skills Employment                  | Aspirational People   | 399,725    | 0          |
|                          | RIH33 Work & Skills Europe                      | Aspirational People   | 2,489,770  | 0          |
|                          | RIH34 Families First                            | Resilient Communities | 1,865,596  | 0          |
|                          | RIH35 Flying Start                              | Resilient Communities | 7,947,933  | 0          |
|                          | RIH36 Monwel                                    | Aspirational People   | 193,848    | -12,852    |
|                          | RIH37 Youth Grants                              | Aspirational People   | 254,133    | 0          |
| Culture + Heritage       | RIH24 Li braries                                | Thriving City         | 1,162,008  | 1,116,167  |
|                          | RIH25 Museum & Art Gallery                      | Thriving City         | 383,149    | 353,856    |
|                          | RIH26 Medieval Ship                             | Thriving City         | 88,542     | 66,542     |
|                          | RIH27 Partnerships                              | Thriving City         | 175,549    | 175,549    |
|                          | RIH28 Tredegar House                            | Thriving City         | 398,821    | 398,821    |
|                          | RIH29 14 Locks                                  | Thriving City         | 20,752     | 20,752     |
|                          | RIH30 Transporter Bridge                        | Thriving City         | 151,152    | 120,474    |
| Development Services     | RIH11 Building Control                          | Thriving City         | 279,506    | 23,908     |
|                          | RIH12 Planning & Development Management Account | Thriving City         | 115,862    | 115,862    |
|                          | RIH13 Admin                                     | Thriving City         | 49,919     | 49,919     |
|                          | RIH14 Urban Regeneration                        | Thriving City         | 305,345    | 305,345    |
|                          | RIH16 Development Management                    | Thriving City         | 990,603    | 321,841    |
|                          | RIH17 Planning Policy                           | Thriving City         | 222,570    | 221,727    |
|                          | RIH18 Local Development Plan                    | Thriving City         | 71,604     | 71,604     |
| Housing                  | RIH1 Homelessness                               | Resilient Communities | 1,512,442  | 744,596    |
|                          | RIH2 Strategy & Development                     | Resilient Communities | 341,891    | 331,091    |
|                          | RIH3 Housing Needs                              | Resilient Communities | 1,173,222  | 885,663    |
|                          | RIH4 Private Sector Housing                     | Resilient Communities | 312,083    | 85,452     |
| Integrated Property Unit | RIH10 Carbon Reduction                          | Modernised Council    | 295,219    | 295,219    |
|                          | RIH5 Commercial & Industrial Portfolio          | Thriving City         |            | -1,248,908 |
|                          | RIH7 Civic Centre Facilities Management         | Modernised Council    | 693,025    | 685,731    |
|                          | RIH8 Station Buildings                          | Modernised Council    | 645,265    | 296,607    |
|                          | RIH9 Centralised Properties                     | Modernised Council    | 5,159,507  | 4,136,203  |
| Grand Total              |   |                       | 30,276,215 | 9,994,167  |

# PLACE DIRECTORATE – 2019/20 Budget

#### **City Services**

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 14.3    |
| Premises                              | 4.4     |
| Transport                             | 4.8     |
| Supplies & Services                   | 7.2     |
| Third Party Payments                  | 6.0     |
| Gross Budget                          | 36.7    |
| Income                                |         |
| Fees & Charges                        | -7.4    |
| Grants                                | -5.6    |
| Net Budget                            | 23.7    |

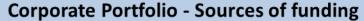
| FTEs by Service                  | 2019/20 |
|----------------------------------|---------|
| City Services Strategic Delivery | 6.0     |
| Customer Services                | 80.7    |
| Environment and Leisure          | 75.6    |
| Highways and Engineering         | 97.7    |
| Waste and Recycling              | 119.8   |
| Total FTE                        | 379.8   |



## PLACE DIRECTORATE

# 2019/20 Budgets by Activity Code and Theme City Services

|  |                                       |                       | Gross      | Net       |
|--|---------------------------------------|-----------------------|------------|-----------|
|  | Activity Code                         | Theme                 | Budget     | Budget    |
| Customer Experience                      | STR26 Customer Services               | Modernised Council    | 1,599,678  | 1,587,626 |
|  | STR27 Benefits                        | Resilient Communities | 1,064,658  | 73,578    |
| Environment + Leisure                    | STR1 Environmental Services           | Thriving City         | 1,169,140  | 821,165   |
|  | STR17 Grounds Maintenance             | Thriving City         | 1,296,214  | 983,142   |
|  | STR2 Cemeteries                       | Thriving City         | 366,555    | -530,465  |
|  | STR9 Leisure Trust                    | Thriving City         | 2,841,878  | 2,841,878 |
| Head of City Services                    | STR6 Senior Management Team           | Thriving City         | 482,485    | 482,485   |
| Highways + Engineering                   | STR15 Drainage Operations             | Thriving City         | 718,710    | 672,167   |
|  | STR16 Fleet Management                | Modernised Council    | 2,154,240  | 2,124,055 |
|  | STR18 Highways                        | Thriving City         | 1,641,453  | 1,602,986 |
|  | STR19 Southern Distributor Road (SDR) | Thriving City         | 561,820    | -131,340  |
|  | STR20 Off Street Parking              | Thriving City         | 277,611    | -483,748  |
|  | STR23 Depot Salaries                  | Thriving City         | 202,398    | 202,398   |
|  | STR24 Winter Maintenance              | Thriving City         | 129,420    | 129,420   |
|  | STR25 Public Features                 | Thriving City         | 32,862     | 32,862    |
|  | STR28 Home to School Transport        | Resilient Communities | 2,213,022  | 2,188,795 |
|  | STR3 Passenger Transport              | Thriving City         | 952,767    | 192,553   |
|  | STR3 Public Transport                 | Thriving City         | 3,621,970  | 882,029   |
|  | STR4 Asset Management                 | Modernised Council    | 952,906    | 846,406   |
|  | STR5 Street Lighting                  | Thriving City         | 2,146,638  | 2,126,531 |
|  | STR6 Senior Management Team           | Thriving City         | 20,265     | -498      |
|  | STR7 Traffic Management               | Thriving City         | 340,942    | -76,493   |
|  | STR8 Road Safety                      | Thriving City         | 230,389    | 193,689   |
| Strategy & Policy                        | STR20 Off Street Parking              | Thriving City         | 774,847    | 110,338   |
|  | STR4 Asset Management                 | Modernised Council    | -28,650    | -28,650   |
| Waste + Cleansing                        | STR10 Waste Disposal Site             | Thriving City         | 1,002,092  | -371,912  |
| רוייים ייים ייים ייים ייים ייים ייים ייי | STR11 Sustainable Waste               | Thriving City         | 3,033,227  | 2,092,042 |
|  | STR12 Refuse Collection               | Thriving City         | 4,718,793  | 3,077,078 |
|  | STR13 Civic Amenity Site              | Thriving City         | 600,143    | 515,143   |
|  | STR21 Street Cleansing                | Thriving City         | 1,566,569  | 1,566,569 |
| Grand Total                              | - J                                   | , ,                   | 36,685,042 |           |





#### 2019/20 Savings to be delivered

| MTFP Savings to be delivered | 2019/20 |  |
|------------------------------|---------|--|
|                              | £m      |  |
| Directorate                  | -       |  |
| Finance                      | -       |  |
| People & Business Change     | 0.3     |  |
| Law & Regulation             | -       |  |
| Total                        | 0.3     |  |

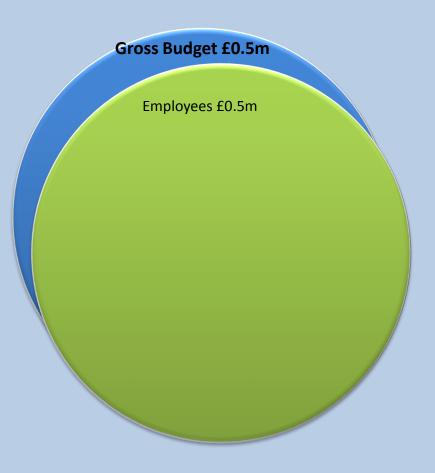
#### 2019/20 Capital Budget

| Capital Budget (as per Feb Council) | 2019/20 |  |
|-------------------------------------|---------|--|
|                                     | £m      |  |
| Directorate                         | -       |  |
| Finance                             | -       |  |
| People & Business Change            | 10.7    |  |
| Law & Regulation                    | -       |  |
| Total                               | 10.7    |  |

#### Directorate

| Budget Analysis by Subjective Heading | 2019/20 |  |
|---------------------------------------|---------|--|
|                                       | £m      |  |
| Employees                             | 0.5     |  |
| Transport                             | -       |  |
| Supplies & Services                   | -       |  |
| Net Budget                            | 0.5     |  |

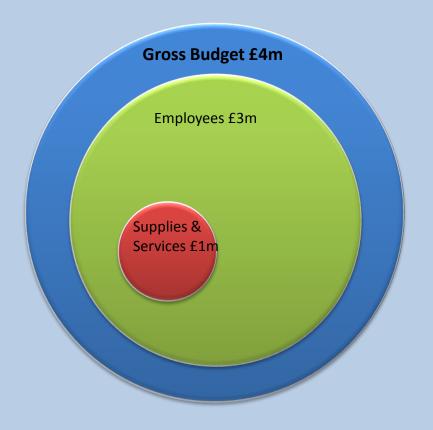
| FTEs by Service     | 2019/20 |
|---------------------|---------|
| Chief Executive     | 1.0     |
| Strategic Directors | 2.0     |
| Total FTE           | 3.0     |



#### **Finance**

| Budget Analysis by Subjective Heading | 2019/20 |  |
|---------------------------------------|---------|--|
|                                       | £m      |  |
| Employees                             | 3.2     |  |
| Supplies & Services                   | 0.8     |  |
| Gross Budget                          | 4.0     |  |
| Income                                |         |  |
| Fees & Charges                        | -0.4    |  |
| Grants                                | -0.3    |  |
| Net Budget                            | 3.3     |  |

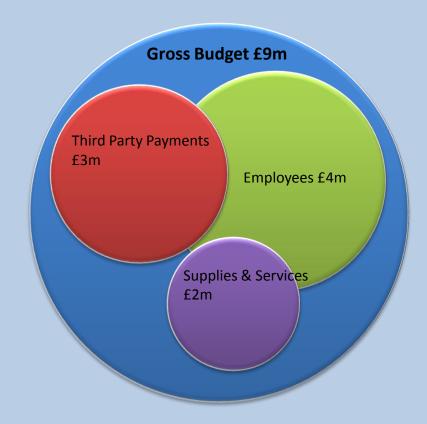
| FTEs by Service        | 2019/20 |
|------------------------|---------|
| Accountancy            | 42.4    |
| Income Collection      | 24.5    |
| Internal Audit         | 6.0     |
| Procurement & Payments | 11.5    |
| Total FTE              | 84.4    |



#### People & Business Change

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 4.6     |
| Supplies & Services                   | 2.0     |
| Third Party Payments                  | 2.8     |
| Gross Budget                          | 9.4     |
| Income                                |         |
| Fees & Charges                        | -1.2    |
| Grants                                | -0.6    |
| Net Budget                            | 7.6     |

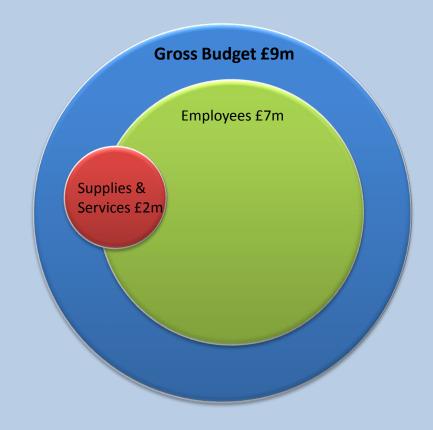
| FTEs by Service          | 2019/20 |
|--------------------------|---------|
| Business Development     | 8.1     |
| Corporate HR             | 56.3    |
| Digital Services         | 17.0    |
| Newport Intelligence Hub | 10.6    |
| Partnership Support Team | 25.3    |
| Total FTE                | 117.3   |



#### Law & Regulation (Includes Democratic Services and Legal Support)

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees                             | 6.8     |
| Premises                              | 0.1     |
| Supplies & Services                   | 2.5     |
| Gross Budget                          | 9.4     |
| Income                                |         |
| Fees & charges                        | -1.6    |
| Grants                                | -0.5    |
| Net Budget                            | 7.3     |

| FTEs by Service                      | 2019/20 |  |
|--------------------------------------|---------|--|
| Democratic Services & Communications | 21.2    |  |
| Electoral Registration               | 3.8     |  |
| Legal                                | 32.5    |  |
| Public Protection                    | 87.5    |  |
| Registration Services                | 12.1    |  |
| Total FTE                            | 157.1   |  |



## **CORPORATE SERVICES DIRECTORATE**

### 2019/20 Budgets by Activity Code and Theme

#### **Finance**

|             |   |                    | Gross     | Net       |
|-------------|---|--------------------|-----------|-----------|
|             | Activity Code   | Theme              | Budget    | Budget    |
| Finance     | FIN1 Accountancy                                      | Modernised Council | 2,095,437 | 2,089,250 |
|             | FIN2 Internal Audit                                   | Modernised Council | 398,248   | 361,486   |
|             | FIN3 Purchase to Pay                                  | Modernised Council | 134,688   | 131,534   |
|             | FIN4 Strategic Procurement                            | Modernised Council | 355,513   | 350,313   |
|             | FIN5 Council Tax & NNDR (National Non-Domestic Rates) | Modernised Council | 889,265   | 170,028   |
|             | FIN6 Debtors  | Modernised Council | 164,597   | 164,597   |
| Grand Total |   |                    | 4,037,748 | 3,267,208 |

#### **Law and Regulation**

|                  |                                 |                       | Gross     | Net       |
|------------------|---------------------------------|-----------------------|-----------|-----------|
|                  | Activity Code                   | Theme                 | Budget    | Budget    |
| Law + Regulation | LAW1 Communications & Marketing | Modernised Council    | 590,793   | 578,011   |
|                  | LAW10 Environmental Health      | Resilient Communities | 1,188,479 | 1,009,211 |
|                  | LAW11 Trading Standards         | Thriving City         | 1,369,966 | 756,701   |
|                  | LAW12 Licensing                 | Thriving City         | 344,349   | -134,360  |
|                  | LAW2 Registrars                 | Thriving City         | 511,624   | 158,305   |
|                  | LAW3 Democratic Services        | Modernised Council    | 568,877   | 566,031   |
|                  | LAW4 Members Allowances         | Modernised Council    | 1,112,568 | 1,112,568 |
|                  | LAW5 Electoral Registration     | Modernised Council    | 235,060   | 233,455   |
|                  | LAW6 Legal                      | Modernised Council    | 1,497,393 | 1,392,308 |
|                  | LAW7 Land Charges               | Thriving City         | 52,353    | -114,622  |
|                  | LAW8 Insurance                  | Modernised Council    | 889,640   | 886,640   |
|                  | LAW9 Community Safety           | Thriving City         | 997,338   | 794,305   |
| Grand Total      |                                 |                       | 9,358,440 | 7,238,553 |

## **CORPORATE SERVICES DIRECTORATE**

### 2019/20 Budgets by Activity Code and Theme

#### **People and Business Change**

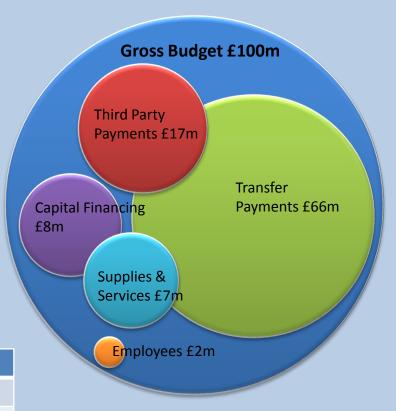
|                          |                                  |                       | Gross     | Net       |
|--------------------------|----------------------------------|-----------------------|-----------|-----------|
|                          | Activity Code                    | Theme                 | Budget    | Budget    |
| People + Business Change | PBC1 HR Strategy                 | Modernised Council    | 805,302   | 679,802   |
|                          | PBC10 Digital                    | Modernised Council    | 297,466   | 297,466   |
|                          | PBC11 Information Governance     | Modernised Council    | 148,414   | 148,414   |
|                          | PBC12 Shared Resource Service    | Modernised Council    | 4,401,872 | 3,580,176 |
|                          | PBC13 Document Services          | Modernised Council    | 255,622   | 251,179   |
|                          | PBC14 Spatial Data / Gazatteer   | Modernised Council    | 506,179   | 473,801   |
|                          | PBC2 HR Employment Services      | Modernised Council    | 427,549   | 373,953   |
|                          | PBC3 Business Change Improvement | Modernised Council    | 357,201   | 357,201   |
|                          | PBC5 Community Cohesion          | Modernised Council    | 209,640   | 14,640    |
|                          | PBC6 Partnership                 | Modernised Council    | 567,958   | 567,958   |
|                          | PBC7 Partnership & Policy        | Resilient Communities | 570,749   | 460,049   |
|                          | PBC8 Health and Safety           | Modernised Council    | 223,440   | 192,094   |
|                          | PBC9 Social Services             | Resilient Communities | 667,233   | 238,138   |
| Grand Total              |                                  |                       | 9,438,625 | 7,634,871 |

# NON SERVICE - 2019/20 Gross Budget

| Budget Analysis by Subjective Heading | 2019/20 |
|---------------------------------------|---------|
|                                       | £m      |
| Employees *                           | 1.6     |
| Supplies & Services                   | 7.5     |
| Third Party Payments                  | 16.8    |
| Transfer Payments                     | 66.3    |
| Capital Financing                     | 7.5     |
| Gross Budget                          | 99.7    |
| Income                                |         |
| Grants (Housing Benefits)             | -53.2   |
| Net Budget                            | 46.5    |

• £1.6m employee budgets relate to historic pension deficit contribution

| Budget Analysis by Objective Heading                 | 2019/20 |
|--|---------|
|  | £m      |
| Capital Financing – Minimum Revenue Provision (MRP)  | 7.5     |
| Capital Financing – Interest Payable                 | 7.1     |
| Capital Financing – Private Finance Initiative (PFI) | 8.5     |
| Council Tax Reduction Scheme (CTRS)                  | 12.6    |
| Interest Receivable                                  | -0.1    |
| Levies & Contributions                               | 8.3     |
| Other  | 2.6     |
| Net Budget   | 46.5    |



| MTRP Savings to be Delivered | 2019/20 |
|------------------------------|---------|
|                              | £m      |
| Non Service                  | 3.0     |
| Total                        | 3.0     |

# **Projected Earmarked Reserves (1)**

|   | Balance at<br>31-Mar-18 | Balance at<br>31-Mar-19 | Balance at<br>31-Mar-20 | Balance at<br>31-Mar-21 | Balance at<br>31-Mar-22 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Reserve                                 | £'000                   | £'000                   | £'000                   | £'000                   | £'000                   |
| Council Fund:                           | (6,500)                 | (6,500)                 | (6,500)                 | (6,500)                 | (6,500)                 |
| Balances held by schools for future use | (3,857)                 | (1,937)                 | (1,937)                 | (1,937)                 | (1,937)                 |
| Earmarked Reserves:                     |                         |                         |                         |                         |                         |
| Insurance Reserve                       | (1,594)                 | (1,294)                 | (1,294)                 | (1,294)                 | (1,294)                 |
| MMI Insurance Reserve                   | (602)                   | (602)                   | (602)                   | (602)                   | (602)                   |
| Health & Safety                         | (16)                    | -                       | _                       | _                       | -                       |
| Music Service                           | (124)                   | (35)                    | (35)                    | (35)                    | (35)                    |
| Education Achievement Service           | (92)                    | (92)                    | (92)                    | (92)                    | (92)                    |
| Schools Redundancies                    | (708)                   | (708)                   | -                       | -                       | -                       |
| Friars Walk                             | (8,405)                 | (7,905)                 | (7,500)                 | (7,500)                 | (7,000)                 |
| European Funding I2A & CFW              | (173)                   | (190)                   | (190)                   | (190)                   | (190)                   |
| Metro Bus                               | (9)                     | (9)                     | (9)                     | _                       | -                       |
| Pay Reserve                             | (1,418)                 | (1,418)                 | (1,418)                 | (1,418)                 | (1,418)                 |
| GEMS Redundancies                       | (78)                    | (76)                    | (76)                    | (76)                    | (76)                    |
| Sub Total - Risk Reserves               | (13,219)                | (12,328)                | (11,215)                | (11,206)                | (10,706)                |
| Capital Expenditure                     | (5,761)                 | (5,145)                 | (3,645)                 | (2,145)                 | (884)                   |
| School Works                            | (347)                   | (247)                   | (247)                   | (247)                   | (247)                   |
| School Reserve Other                    | (924)                   | -                       | _                       | _                       | -                       |
| Investment Reserve                      | (966)                   | (491)                   | -                       | -                       | -                       |
| Invest to Save                          | (9,557)                 | (10,369)                | (9,889)                 | (9,529)                 | (9,319)                 |
| Super Connected Cities                  | (554)                   | (426)                   | (306)                   | (186)                   | (66)                    |
| Landfill (fines reserve)                | (345)                   | (345)                   | (175)                   | (175)                   | (175)                   |
| Usable Capital Receipts                 | (8,901)                 | (5,412)                 | (4,912)                 | (4,412)                 | (3,912)                 |
| City Services Manager Support           | (200)                   | (148)                   | _                       |                         | -                       |
| Sub Total - Enabling Reserves           | (27,555)                | (22,583)                | (19,174)                | (16,694)                | (14,603)                |
| STEP School Computers                   | (357)                   | -                       | -                       | -                       | -                       |
| Municipal Elections                     | (54)                    | (91)                    | (128)                   | (165)                   | (202)                   |
| Local Development Plan                  | (599)                   | (629)                   | (456)                   | (356)                   | (256)                   |

# **Projected Earmarked Reserves (2)**

| Reserve   | Balance at<br>31-Mar-18<br>£'000 | Balance at<br>31-Mar-19<br>£'000 | Balance at<br>31-Mar-20<br>£'000 | Balance at<br>31-Mar-21<br>£'000 | Balance at<br>31-Mar-22<br>£'000 |
|---|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Glan Usk PFI  | (1,605)                          |                                  | (1,575)                          | (1,545)                          | (1,505)                          |
| Southern Distributor Road PFI                           | (44,515)                         | ` '                              | (43,697)                         | (43,147)                         | (42,597)                         |
| Building Control  | (48)                             | (122)                            | (122)                            | (122)                            | (122)                            |
| Sub Total - Smoothing Reserves                          | (47,179)                         | (46,613)                         | (45,979)                         | (45,336)                         | (44,683)                         |
| Works of art  | (21)                             | (21)                             | (21)                             | (21)                             | (21)                             |
| Theatre & Arts Centre                                   | (232)                            | (232)                            | (232)                            | (232)                            | (232)                            |
| Cymorth Income  | (33)                             | _                                | _                                | _                                | -                                |
| Blaen Y Pant Remodelling (Formerly Pupil Referral Unit) | (60)                             | _                                | _                                | _                                | -                                |
| Gypsy and Traveller Site                                | (7)                              | _                                | 7                                | 7                                | 7                                |
| Homelessness Prevention                                 | (38)                             | (38)                             | _                                | _                                | -                                |
| Environmental Health - Improve Air Quality              | (49)                             | (49)                             | _                                | _                                | -                                |
| Refurbishment of a Children / Older People Homes        | (62)                             | -                                | _                                | _                                | -                                |
| Apprenticeship Scheme                                   | (84)                             | (49)                             | _                                | _                                | -                                |
| City Economic Development Reserve                       | (90)                             | (45)                             | _                                | _                                | -                                |
| Welsh Language Standards                                | (174)                            | (114)                            | (54)                             | _                                | -                                |
| YS Dilapidation Costs Information Shop                  | (41)                             | -                                | _                                | _                                | -                                |
| Port Health   | (8)                              | (13)                             | (13)                             | (13)                             | (13)                             |
| Customer Relationship Management (CRM) Project          | (681)                            | -                                | -                                | -                                | -                                |
| Welsh Community Care Information System (WCCIS)         | (38)                             | -                                | -                                | -                                | -                                |
| Events  | (190)                            | (60)                             | (30)                             | -                                | -                                |
| MTFP Reserve  | (2,715)                          | (1,515)                          | (615)                            | (315)                            | (315)                            |
| Development of Leisure Masterplan                       | (15)                             | -                                | -                                | -                                | -                                |
| Voluntary Sector Grants                                 | (66)                             | (22)                             | (22)                             | (22)                             | (22)                             |
| Bus Wifi  | (35)                             | (17)                             | _                                | _                                | -                                |
| Sub Total - Other Reserves                              | (4,639)                          | (2,175)                          | (980)                            | (596)                            | (596)                            |
|   |                                  | /00-10-1                         | (0= =0=)                         | (00.000)                         | (                                |
| Reserves Total  | (102,948)                        | (92,135)                         | (85,784)                         | (82,268)                         | (79,024)                         |

The reserve balances are estimated as at March 2019. These are estimated based on known or planned contributions to/from revenue.

### **Projected Earmarked Reserves (3)**

**Key Messages** - Based on the 2019/20 estimates;

Of the £92m total reserves;

- £46m (50%) relates to PFI. This represents the future capital financing budget to pay the contractual costs of the PFI borrowing;
- £12m (13%) covers financial risks which the authority is exposed to, including those which are required under prudent accounting regulations, such as insurance reserve;
- £8m (9%) represents the minimum level of general fund reserves and school reserves;
- £5m (5%) usable capital receipts which can only be used for capital expenditure and committed to funding Band A and B Education projects currently;
- £2m (2%) of reserves have been committed to balancing the general budget;

£73m (79%) of the councils reserves which are mainly committed and/ or reserved for specific uses

• The balance of £19m (21%) is more general in nature and represented mainly by invest to save and capital projects funding.

# 2018/19 – 2022/23 Capital Programme (1)

|   | Expenditure<br>Forecast | Forecast<br>2019/20 | Forecast<br>2020/21 | Forecast<br>2021/22 | Forecast<br>2022/23 | Programme<br>Total |
|---|-------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|
|   | 2018/19                 | class               | alaaa               | alaaa               | close               | alaaa              |
| Scheme Name   | £'000                   | £'000               | £'000               | £'000               | £'000               | £'000              |
| 21st Century Schools - Band A                           | 8,453                   | 1,033               |                     |                     |                     | 9,486              |
| 21st Century Schools - Band B                           | 398                     | 14,968              | 18,436              | 9,611               | 11,834              | · ·                |
| Jubilee Park - Fixtures, Furniture & Equipment          | 23                      |                     |                     |                     |                     | 23                 |
| Glan Llyn - Fixtures and Fittings                       | 50                      | 565                 |                     |                     |                     | 615                |
| School IT Replacement Schemes                           | 82                      |                     |                     |                     |                     | 82                 |
| Blaen-y-Pant Bungalow (Educational Use)                 | 60                      |                     |                     |                     |                     | 60                 |
| St Mary's Toilet Refurbishment.                         | 15                      |                     |                     |                     |                     | 15                 |
| Feminine hygiene hardware & toilet facilities.          | 34                      |                     |                     |                     |                     | 34                 |
| Lliswerry High (S106 Funds)                             | 105                     | 67                  |                     |                     |                     | 172                |
| Maesglas Reducing classroom size                        | 50                      | 471                 |                     |                     |                     | 521                |
| Welsh Medium Primary School                             |                         | 600                 | 600                 | 1,300               | 1,000               |                    |
| Education Asset Improvements - balance to be drawn down | 1,224                   |                     |                     |                     |                     | 1,224              |
| Total Education   | 10,495                  | 17,704              | 19,036              | 10,911              | 12,834              | 70,980             |
| Gypsy/Traveller Site Development                        | 2,936                   | 200                 |                     |                     |                     | 3,136              |
| HLF Market Arcade Townscape Heritage Scheme             | 37                      | 1,187               | 179                 |                     |                     | 1,403              |
| Civic Centre / Info Station Relocations / NSA enabling  | 1,173                   |                     |                     |                     |                     | 1,173              |
| 123-129 Commercial Street (Pobl Regen)                  | 623                     | 623                 |                     |                     |                     | 1,246              |
| Cardiff City Region Deal                                | 1,738                   | 496                 | 496                 | 782                 | 782                 | 4,293              |
| Neighbourhood Hubs                                      | 404                     | 1,316               |                     |                     |                     | 1,720              |
| Arva Investment Loan                                    | 750                     |                     |                     |                     |                     | 750                |
| Disabled Facilities                                     | 765                     | 1,389               | 1,000               | 1,000               | 1,000               | 5,154              |
| Sa fety at Home   | 346                     | 300                 | 300                 | 300                 | 300                 | 1,546              |
| ENABLE Adaptations Grant                                | 197                     |                     |                     |                     |                     | 197                |
| Homelessness Prevention Grant                           | 98                      |                     |                     |                     |                     | 98                 |
| Asset Management Programme                              | 1,300                   | 2,149               | 1,500               | 1,500               | 1,500               | 7,949              |
| Flying Start Scheme                                     | 215                     |                     |                     |                     |                     | 215                |
| Central Library - Structural Works                      | 80                      | 583                 |                     |                     |                     | 663                |
| Transporter Bridge                                      | 100                     | 4,213               | 4,313               | 4,313               |                     | 12,938             |
| Renewable Energy Investment                             |                         | 1,729               |                     |                     |                     | 1,729              |
| Medieval Ship   |                         |                     |                     | 12                  |                     | 12                 |
| Total Regeneration, Investment and Housing              | 10,761                  | 14,185              | 7,788               | 7,906               | 3,582               | 44,222             |
| IT Replacement Schemes                                  | 110                     | 357                 | 150                 | 150                 | 150                 | 917                |
| Corporate EDMS Rollout                                  | 13                      |                     |                     |                     |                     | 13                 |
| Customer Relationship Management (CRM) System           | 461                     | 220                 |                     |                     |                     | 681                |
| Local Full Fibre Network                                | _                       | 10,000              |                     |                     |                     | 10,000             |
| Print 2010- Managed Printer Service                     | 210                     | 170                 |                     |                     |                     | 380                |
| Total People and Business Change                        | 794                     | 10,747              | 150                 | 150                 | 150                 | 11,991             |

# 2018/19 – 2022/23 Capital Programme (2)

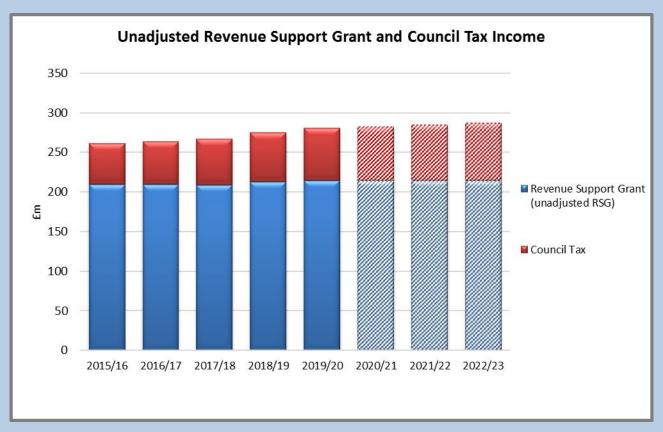
|  | Expenditure<br>Forecast<br>2018/19 | Forecast<br>2019/20 | Forecast<br>2020/21 | Forecast<br>2021/22 | Forecast<br>2022/23 | Programme<br>Total |
|--|------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|
| Scheme Name                                      | £'000                              | £'000               | £'000               | £'000               | £'000               | £'000              |
| Telecare Service Equipment                       | 30                                 | 30                  | 30                  | 30                  | 30                  | 150                |
| Equipment for Disabled Grant (GWICES)            | 165                                | 165                 | 165                 | 165                 | 165                 | 825                |
| Total Adults and Community Services              | 195                                | 195                 | 195                 | 195                 | 195                 | 975                |
| Children Homes Investment                        | 1,250                              | 900                 |                     |                     |                     | 2,150              |
| Oaklands Respite Home                            | 540                                |                     |                     |                     |                     | 540                |
| Feasibility Study - ICF Funding                  | 41                                 |                     |                     |                     |                     | 41                 |
| Total Children and Families Services             | 1,831                              | 900                 | -                   | -                   | -                   | 2,731              |
| Fleet Replacement Programme                      | 1,800                              | 3,920               | 123                 | 448                 | 1,850               | 8,140              |
| Bus station - Friars Walk Development            | 103                                |                     |                     |                     |                     | 103                |
| Flood Risk Regulation Grant                      | 91                                 |                     |                     |                     |                     | 91                 |
| Ce me tery In fra structure Improvements         | 138                                |                     |                     |                     |                     | 138                |
| Peterstone Sewage Scheme                         | 25                                 | 198                 |                     |                     |                     | 223                |
| Road Safety Capital 2018/19                      | 600                                | 600                 | 600                 |                     |                     | 1,800              |
| Composting                                       | 577                                |                     |                     |                     |                     | 577                |
| Docks way Cell 4 Development                     | 1,501                              | 654                 |                     |                     |                     | 2,156              |
| Smaller Bins - Recycling                         | 122                                | 1,128               |                     |                     |                     | 1,250              |
| Newport Station Footbridge - LTF (Devon Place)   | 77                                 | 2,500               | 500                 |                     |                     | 3,077              |
| Local Transport Fund Grants                      | 611                                |                     |                     |                     |                     | 611                |
| Decriminalised Parking                           | 577                                | 809                 |                     |                     |                     | 1,386              |
| Update Facilities in Parks                       | 56                                 |                     |                     |                     |                     | 56                 |
| Decommissioning of Cemetery Office & Toilets     | 10                                 |                     |                     |                     |                     | 10                 |
| Building Improvements to Lodges                  | 80                                 |                     |                     |                     |                     | 80                 |
| Small Scale Works Grant                          | 34                                 |                     |                     |                     |                     | 34                 |
| Road Refurbishment Grant Scheme                  | 1,038                              |                     |                     |                     |                     | 1,038              |
| Street Lighting LEDs                             | 635                                | 2,585               |                     |                     |                     | 3,220              |
| Safe Routes - St David's RC Primary              | 84                                 |                     |                     |                     |                     | 84                 |
| Gwastad Mawr Flood Attenuation Improvement Works | 43                                 |                     |                     |                     |                     | 43                 |
| 18-19 Collection Collaborative Change Programme  | 1,175                              |                     |                     |                     |                     | 1,175              |
| Pye Corner Railway Station Development Works     | 21                                 |                     |                     |                     |                     | 21                 |
| Maintenance, Footways and Street Lighting        | 536                                | 500                 | 500                 | 500                 | 500                 | 2,536              |
| Lliswerry Recreation Ground Changing Rooms       | 181                                | 162                 |                     |                     |                     | 343                |
| Total City Services                              | 10,115                             | 13,056              | 1,723               | 948                 | 2,350               | 28,191             |
| Total Capital Programme                          | 34,191                             | 56,788              | 28,892              | 20,110              | 19,110              | 159,090            |

# 2018/19 - 2022/23 Capital Programme (3)

|                       | Expenditure | Forecast | Forecast | Forecast | Forecast | Programme |
|-----------------------|-------------|----------|----------|----------|----------|-----------|
|                       | Forecast    | 2019/20  | 2020/21  | 2021/22  | 2022/23  | Total     |
|                       | 2018/19     |          |          |          |          |           |
| Scheme Name           | £'000       | £'000    | £'000    | £'000    | £'000    | £'000     |
| Financed By:          |             |          |          |          |          |           |
| General Capital Grant | 4,765       | 3,849    | 2,469    | 2,469    | 2,000    | 15,552    |
| Supported Borrowing   | 4,051       | 4,077    | 4,058    | 4,058    | 4,000    | 20,244    |
| Unsupported Borrowing | 5,100       | 14,376   | 4,611    | 2,140    | 3,831    | 30,058    |
| Prudential Borrowing  | 82          |          |          |          |          | 82        |
| External Grants       | 12,979      | 25,442   | 17,643   | 11,333   | 8,692    | 76,088    |
| \$106                 | 980         | 229      |          |          |          | 1,209     |
| Other Conts           |             | 4,110    | 110      | 110      |          | 4,330     |
| Capital Receipts      | 3,489       | 3,609    |          |          | 588      | 7,686     |
| Reserve               | 2,535       | 926      |          |          |          | 3,461     |
| Finance Lease         | 210         | 170      |          |          |          | 380       |
| Total Funding         | 34,191      | 56,788   | 28,892   | 20,110   | 19,110   | 159,090   |

# Newport City Council – Revenue Support Grant (RSG) and Council Tax since 2015/16

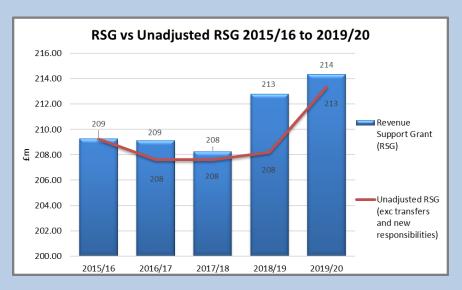
|  |  | Actual (£m) |         |         |         | MTFP Plan | ning Assump | tions (£m) |         |
|--|--|-------------|---------|---------|---------|-----------|-------------|------------|---------|
| Revenue Support Grant and Council Tax Levels |  | 2015/16     | 2016/17 | 2017/18 | 2018/19 | 2019/20   | 2020/21     | 2021/22    | 2022/23 |
| Newport                                      | Revenue Support Grant (unadjusted RSG) | 209.25      | 209.14  | 208.25  | 212.79  | 214.34    | 214.34      | 214.34     | 214.34  |
|  | Council Tax                            | 52.12       | 54.80   | 58.40   | 61.81   | 66.27     | 68.26       | 70.30      | 72.41   |
|  | Council Tax (as a % of net budget)     | 20%         | 21%     | 22%     | 23%     | 24%       | 24%         | 25%        | 25%     |
|  | Net Budget                             | 261.37      | 263.94  | 266.37  | 274.6   | 280.61    | 282.60      | 284.65     | 286.76  |

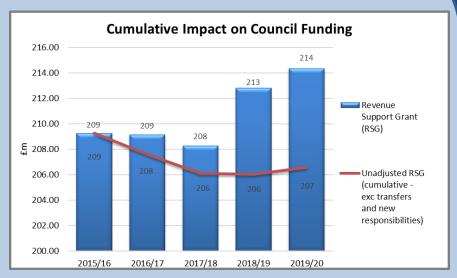


#### **Planning Assumptions**

- Unadjusted RSG (funding received) remains cash flat over the life of the current MTFP (i.e. 20/21 to 22/23)
- Council Tax to increase by 4% each year from 2020/21

### Newport City Council – RSG Settlements since 2015/16





Each year, Welsh Government transfer specific grants into RSG. These do not represent additional monies as they simply replace grants awarded in previous years. The unadjusted RSG excludes these transfers and is a true reflection of the resource available from which to deliver existing services.

The graphs above (left to right) represent:

- a) The annual impact of transfers into RSG the most significant transfers taking place in 2016/17 and 2018/19;
- b) The cumulative impact of these transfers over the same period.

Whilst the Council will receive £214m RSG in 2019/20, graph b) highlights the real (cumulative) impact of the transfers with over £7m of grants being transferred into RSG since 2015/16. Therefore, cash to the Council has decreased by £2m between 2015/16 and 2019/20 (£209m reducing to £207m) before taking account of the change in prices for goods and services over this time (Retail Price Index - RPI). These factors represent the financial challenge that the Council faces.

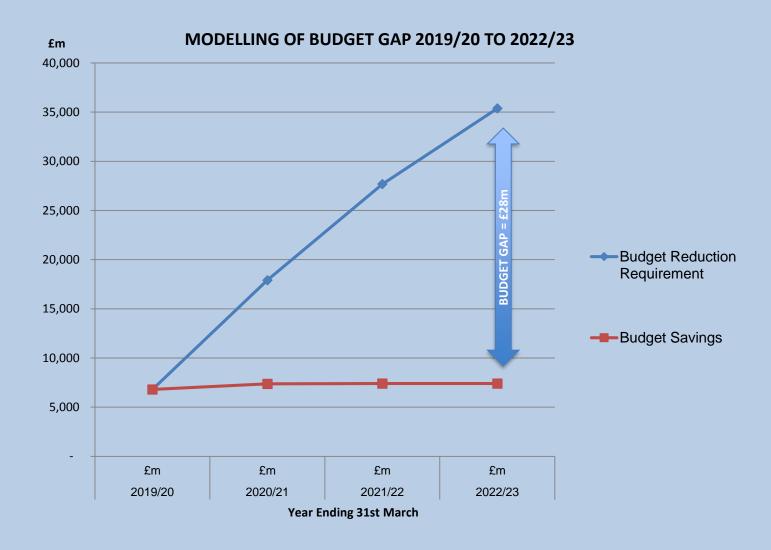
#### **Newport City Council – MTFP Overview by Service Area**

|                                      | MTFP Overview - 2017/18 to 2019/20 |           |          |                         |  |  |  |  |
|--------------------------------------|------------------------------------|-----------|----------|-------------------------|--|--|--|--|
| Service Area                         | Inflation                          | Pressures | Savings  | Net growth/<br>(saving) |  |  |  |  |
|                                      | £'000                              | £'000     | £'000    | £'000                   |  |  |  |  |
| Children and Young People            | 1,092                              | 5,911     | - 3,078  | 3,925                   |  |  |  |  |
| Adult and Community Services         | 3,029                              | 5,916     | - 3,316  | 5,629                   |  |  |  |  |
| Education                            | 810                                | 2,070     | - 1,416  | 1,464                   |  |  |  |  |
| Schools                              | -                                  | 7,849     | - 575    | 7,274                   |  |  |  |  |
| Regeneration, Investment and Housing | 816                                | 1,315     | - 1,432  | 699                     |  |  |  |  |
| City Services                        | 1,676                              | 3,036     | - 1,758  | 2,954                   |  |  |  |  |
| Directorate                          | 23                                 | 7         | -        | 30                      |  |  |  |  |
| Finance                              | 158                                | 41        | - 371    | - 172                   |  |  |  |  |
| People and Business Change           | 517                                | 863       | - 753    | 627                     |  |  |  |  |
| Law and Regulation                   | 338                                | 103       | - 421    | 20                      |  |  |  |  |
| Non Service                          | 617                                | 4,092     | - 8,136  | - 3,427                 |  |  |  |  |
| Total                                | 9,076                              | 31,203    | - 21,256 | 19,023                  |  |  |  |  |

Includes RSG transfers and new responsibilities

- The majority of the net growth has been invested in adults and children's social care and schools combined investment of £16.8m over the last 3 years (including transfers into RSG)
- Corporate Services and Regeneration, Investment and Housing have more or less remained consistent over the period
- The increased budget over this period (£19m) has been funded mainly (two thirds) by council tax increases. The council tax increase has come from an increase in council tax base as well as an increase in the rate itself (see RSG and council tax levels table 'Newport City Council RSG and Council Tax since 2015/16').

### **Newport City Council – MTFP Overview**



The MTFP agreed by Cabinet in February 2019 shows an estimated budget gap of £28m over the next three years to 2022/23

# **Local Authority Comparisons**

# Band D Council Tax by Billing Authority 2013/14 – 2019/20

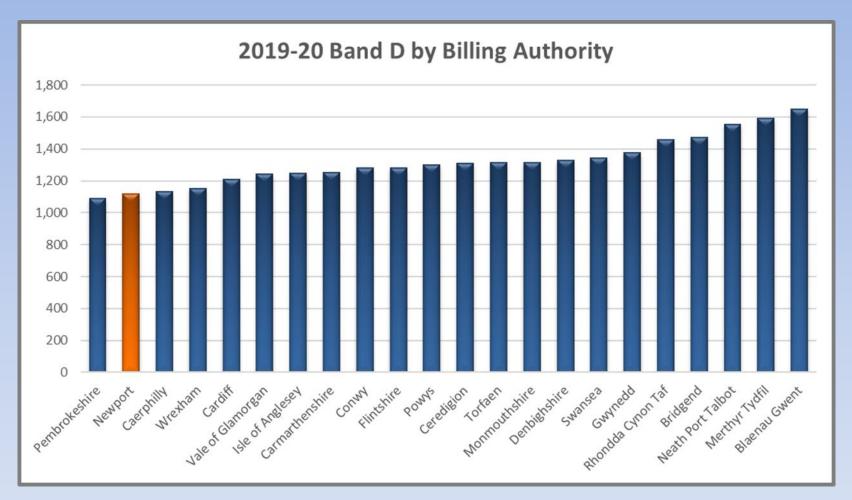
|                |                   |          |          |          |          |          |          |          | 2010 20               | Increase         |
|----------------|-------------------|----------|----------|----------|----------|----------|----------|----------|-----------------------|------------------|
|                | Billing Authority | 2013-14  | 2014-15  | 2015-16  | 2016-17  | 2017-18  | 2018-19  | 2019-20  | 2019-20<br>% Increase | since<br>2015-16 |
|                | Pembrokeshire     | 741.17   | 766.55   | 801.04   | 841.1    | 883.15   | 993.54   | 1,092.09 | 9.92%                 | 36.33%           |
|                | Newport           | 854.88   | 893.36   | 938.03   | 974.61   | 1,008.72 | 1,057.13 | 1,120.04 |                       | 19.40%           |
|                | Caerphilly        | 918.94   | 954.78   | 992.02   | 1,001.94 | 1,011.96 | 1,057.70 | 1,131.21 |                       | 14.03%           |
|                | Wrexham           | 939.22   | 967.4    | 996.42   | 1,025.32 | 1,051.98 | 1,093.01 | 1,153.13 | 5.50%                 | 15.73%           |
|                | Cardiff           | 936.56   | 973.77   | 1,022.46 | 1,060.28 | 1,099.52 | 1,154.50 | 1,211.07 | 4.90%                 | 18.45%           |
|                | Vale of Glamorgan | 985.14   | 1,029.42 | 1,069.56 | 1,111.23 | 1,142.37 | 1,186.92 | 1,245.06 | 4.90%                 | 16.41%           |
|                | Isle of Anglesey  | 939.15   | 981.41   | 1,025.57 | 1,061.46 | 1,088.01 | 1,140.21 | 1,248.57 | 9.50%                 | 21.74%           |
|                | Carmarthenshire   | 979.7    | 1,026.48 | 1,076.22 | 1,117.67 | 1,145.61 | 1,196.60 | 1,255.17 | 4.89%                 | 16.63%           |
|                | Conwy             | 918.93   | 964.89   | 1,013.11 | 1,063.76 | 1,112.69 | 1,168.32 | 1,280.48 | 9.60%                 | 26.39%           |
|                | Flintshire        | 959.43   | 988.21   | 1,025.27 | 1,071.41 | 1,103.55 | 1,177.60 | 1,280.68 | 8.75%                 | 24.91%           |
| Average Band D | Powys             | 962.11   | 1,005.40 | 1,045.62 | 1,090.06 | 1,132.57 | 1,189.20 | 1,302.17 | 9.50%                 | 24.54%           |
| £1,319.70      | Ceredigion        | 970.68   | 1,019.21 | 1,070.17 | 1,123.68 | 1,168.63 | 1,226.48 | 1,312.33 | 7.00%                 | 22.63%           |
|                | Torfaen           | 1,007.88 | 1,047.69 | 1,097.49 | 1,140.84 | 1,183.05 | 1,241.61 | 1,315.49 | 5.95%                 | 19.86%           |
|                | Monmouthshire     | 1,003.69 | 1,043.34 | 1,094.98 | 1,138.23 | 1,183.19 | 1,241.76 | 1,315.64 | 5.95%                 | 20.15%           |
|                | Denbighshire      | 1,074.09 | 1,111.70 | 1,142.22 | 1,159.35 | 1,191.26 | 1,247.84 | 1,327.08 | 6.35%                 | 16.18%           |
|                | Swansea           | 1,028.56 | 1,079.98 | 1,131.82 | 1,175.90 | 1,208.25 | 1,268.64 | 1,344.69 | 5.99%                 | 18.81%           |
|                | Gwynedd           | 1,069.36 | 1,111.07 | 1,161.07 | 1,207.16 | 1,240.96 | 1,300.53 | 1,376.22 | 5.82%                 | 18.53%           |
|                | Rhondda Cynon Taf | 1,194.26 | 1,248.00 | 1,295.48 | 1,331.17 | 1,361.18 | 1,406.16 | 1,456.85 | 3.60%                 | 12.46%           |
|                | Bridgend          | 1,135.36 | 1,191.87 | 1,249.07 | 1,297.78 | 1,335.42 | 1,395.51 | 1,470.87 | 5.40%                 | 17.76%           |
|                | Neath Port Talbot | 1,256.07 | 1,312.60 | 1,368.40 | 1,408.09 | 1,443.30 | 1,496.71 | 1,556.59 | 4.00%                 | 13.75%           |
|                | Merthyr Tydfil    | 1,245.28 | 1,294.47 | 1,352.72 | 1,400.07 | 1,440.68 | 1,500.47 | 1,590.35 | 5.99%                 | 17.57%           |
|                | Blaenau Gwent     | 1,310.37 | 1,370.65 | 1,406.29 | 1,456.92 | 1,507.33 | 1,570.64 | 1,647.59 | 4.90%                 | 17.16%           |

County Council excluding community councils and police precept

| Council Tax Base |                     | 2015-16   | 2016-17   | 2017-18   | 2018-19   | 2019-20   |
|------------------|---------------------|-----------|-----------|-----------|-----------|-----------|
| Newport          | Council Tax Base    | 55,560.04 | 56,145.64 | 57,619.96 | 58,465.51 | 59,165.99 |
|                  | Annual increase (%) | 1.08%     | 1.05%     | 2.63%     | 1.47%     | 1.20%     |

Source: Stats Wales

# 2019/20 Council Tax Band D Comparisons



## Newport City Council Bandings 2009/10 – 2019/20

| Year    | A      | В      | С      | D        | Е        | F        | G        | н        | 1        | % Increase |
|---------|--------|--------|--------|----------|----------|----------|----------|----------|----------|------------|
| 2009/10 | 495.47 | 578.05 | 660.63 | 743.21   | 908.37   | 1,073.53 | 1,238.68 | 1,486.42 | 1,734.16 |            |
| 2010/11 | 515.04 | 600.88 | 686.72 | 772.56   | 944.24   | 1,115.92 | 1,287.60 | 1,545.12 | 1,802.64 | 3.95%      |
| 2011/12 | 535.13 | 624.32 | 713.51 | 802.70   | 981.08   | 1,159.46 | 1,337.83 | 1,605.40 | 1,872.97 | 3.90%      |
| 2012/13 | 550.65 | 642.43 | 734.20 | 825.98   | 1,009.53 | 1,193.08 | 1,376.63 | 1,651.96 | 1,927.29 | 2.90%      |
| 2013/14 | 569.93 | 664.91 | 759.90 | 854.89   | 1,044.87 | 1,234.84 | 1,424.82 | 1,709.78 | 1,994.74 | 3.50%      |
| 2014/15 | 595.57 | 694.84 | 794.10 | 893.36   | 1,091.88 | 1,290.41 | 1,488.93 | 1,786.72 | 2,084.51 | 4.50%      |
| 2015/16 | 625.35 | 729.57 | 833.80 | 938.02   | 1,146.47 | 1,354.92 | 1,563.37 | 1,876.04 | 2,188.71 | 5.00%      |
| 2016/17 | 649.74 | 758.03 | 866.32 | 974.61   | 1,191.19 | 1,407.77 | 1,624.35 | 1,949.22 | 2,274.09 | 3.90%      |
| 2017/18 | 672.48 | 784.56 | 896.64 | 1,008.72 | 1,232.88 | 1,457.04 | 1,681.20 | 2,017.44 | 2,353.68 | 3.50%      |
| 2018/19 | 704.76 | 822.22 | 939.68 | 1,057.14 | 1,292.06 | 1,526.98 | 1,761.90 | 2,114.28 | 2,466.66 | 4.80%      |
| 2019/20 | 746.69 | 871.14 | 995.59 | 1,120.04 | 1,368.94 | 1,617.84 | 1,866.73 | 2,240.08 | 2,613.43 | 5.95%      |

This represents the Council Tax excluding Community Councils and Police precepts.

Whilst the Council Tax levels have increased year on year, these increases are lower than the anticipated increase assumed by Welsh Government when calculating the Standard Spending Assessment (see following slides).

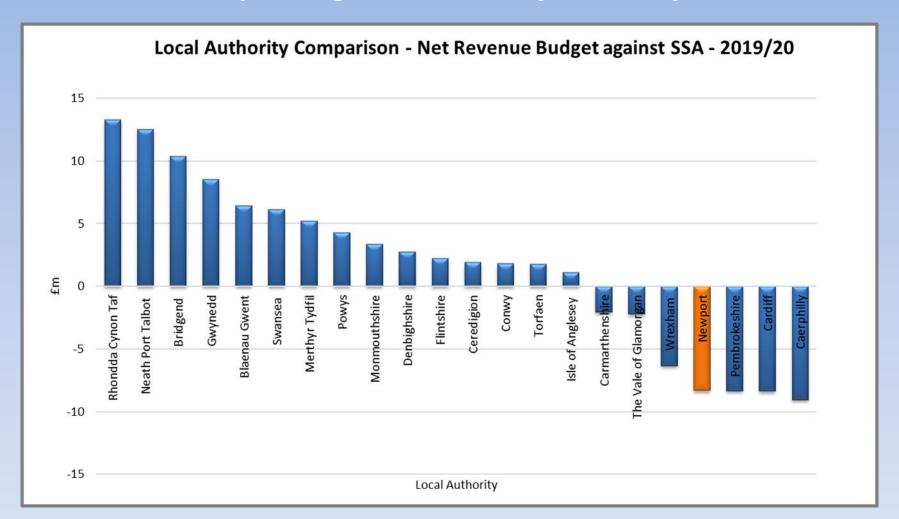
57% of the properties in Newport are Bands A, B and C.

# Standard Spending Assessment by Authority 2018/19 – 2019/20

| Local Authority       | 2018-19 | 2019-20 | 2019/20<br>Net<br>Budget | Variance<br>above/(below)<br>SSA | 2019-20 Rank<br>(highest to<br>lowest) |
|-----------------------|---------|---------|--------------------------|----------------------------------|--|
| Rhondda Cynon Taf     | 455.02  | 465.65  | 478.93                   | 13.28                            | 1.00                                   |
| Neath Port Talbot     | 269.37  | 275.66  | 288.17                   | 12.51                            | 2.00                                   |
| Bridgend              | 255.26  | 260.15  | 270.51                   | 10.36                            | 3.00                                   |
| Gwynedd               | 234.69  | 239.02  | 247.54                   | 8.52                             | 4.00                                   |
| Blaenau Gwent         | 134.63  | 137.45  | 143.87                   | 6.42                             | 5.00                                   |
| Swansea               | 426.54  | 436.81  | 442.93                   | 6.12                             | 6.00                                   |
| Merthyr Tydfil        | 112.37  | 114.98  | 120.20                   | 5.22                             | 7.00                                   |
| Powys                 | 246.91  | 250.78  | 255.06                   | 4.28                             | 8.00                                   |
| Monmouthshire         | 147.47  | 150.53  | 153.87                   | 3.34                             | 9.00                                   |
| Denbighshire          | 189.98  | 193.78  | 196.54                   | 2.76                             | 10.00                                  |
| Flintshire            | 264.33  | 269.13  | 271.35                   | 2.22                             | 11.00                                  |
| Ceredigion            | 138.27  | 141.47  | 143.39                   | 1.92                             | 12.00                                  |
| Conwy                 | 213.02  | 216.48  | 218.28                   | 1.80                             | 13.00                                  |
| Torfaen               | 171.02  | 175.08  | 176.85                   | 1.77                             | 14.00                                  |
| Isle of Anglesey      | 131.70  | 134.02  | 135.15                   | 1.13                             | 15.00                                  |
| Carmarthenshire       | 346.06  | 353.03  | 350.96                   | -2.07                            | 16.00                                  |
| The Vale of Glamorgan | 222.84  | 228.10  | 225.86                   | -2.24                            | 17.00                                  |
| Wrexham               | 238.04  | 242.95  | 236.59                   | -6.36                            | 18.00                                  |
| Newport               | 281.98  | 288.94  | 280.61                   | -8.33                            | 19.00                                  |
| Pembrokeshire         | 226.40  | 231.73  | 223.38                   | -8.35                            | 20.00                                  |
| Cardiff               | 611.41  | 628.82  | 620.44                   | -8.38                            | 21.00                                  |
| Caerphilly            | 339.57  | 345.58  | 336.53                   | -9.05                            | 22.00                                  |

Source: Stats Wales

### **Standard Spending Assessment by Authority 2019/20**



# What Changes would be required in Newport to achieve Wales average Band D and SSA?

| Budget Requirement - Band D and SSA |      |  | Newport<br>2019/20<br>Band D<br>(£) | Wales<br>Average<br>(£) | %<br>Uplift | SSA<br>(£m) | Increase<br>in<br>Band D<br>(£) | Uplifted<br>Band D<br>(£) |
|-------------------------------------|------|--|-------------------------------------|-------------------------|-------------|-------------|---------------------------------|---------------------------|
| % uplift required to achieve 19/20: |      | Wales Average                          | 1,120.04                            | 1,319.70                | 18%         |             |                                 |                           |
|                                     | (ii) | Newport SSA                            |                                     |                         |             | 288.94      |                                 |                           |
|                                     |      | Newport City Council net budget        |                                     |                         |             | 280.61      |                                 |                           |
|                                     |      | Shortfall                              |                                     |                         |             | 8.33        |                                 |                           |
| shortfall (2019/20 tax base)        |      | Increase in Band D required to achieve |                                     |                         |             |             | 140.79                          |                           |
|                                     |      | shortfall (2019/20 tax base)           |                                     |                         |             |             | 140.79                          |                           |
|                                     |      | Council Tax Band D required            |                                     |                         |             |             |                                 | 1,260.83                  |
|                                     |      | Band D increase (%)                    |                                     |                         |             |             |                                 | 13%                       |

(i) Welsh Government standard Band D – figure that Welsh Government use in calculation of SSA distribution of grant - £1,246.94. Any council tax level over and above this would lead to a council spending over their SSA.

### **Local Authority Comparisons**

#### **Key Messages:**

- Newport would need to increase council tax by 13% in order to achieve their standard spending assessment (SSA) and by 18% to achieve the Welsh average band D level of council tax;
- If council tax was increased by 13%, this would result in additional income of c£6.9m;
- There are currently 5 councils in Wales that are spending significantly under their SSA. This means that until band D council tax is at least £1,246.94 (2019/20 Welsh Government standard band D) these councils will be under SSA.

### **Glossary of terms**

RSG Revenue Support Grant

Gross Budget Total resource available in any given time period

Net Budget Resource available in any given time period net of income – i.e.

cost to the Council.

The difference between gross and net is the income that is available

to the Council through fees & charges and specific grants.

MTFP Medium Term Financial Projections

FTE Full time equivalent (staff numbers)

SSA Standard Spending Assessments are notional calculations of what

each Council needs to spend to provide a standard level of service

PFI Private Finance Initiative is a way of creating "public-private

partnerships" (PPPs) by funding infrastructure projects with private

capital

Tax Base Number of Band D equivalent dwellings in any given year

MRP Minimum revenue provision is the means by which capital expenditure is

financed by borrowing or credit arrangements. Local Authorities are required

each year to set aside some of their revenues as provision for this debt

RPI RPI is the Retail Price Index which measures change in prices of a basket of goods

and services over a period of time